

GENERAL

# GENERALFINANCE

**Roadshow Lugano** 

November 19, 2024

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#### Agenda

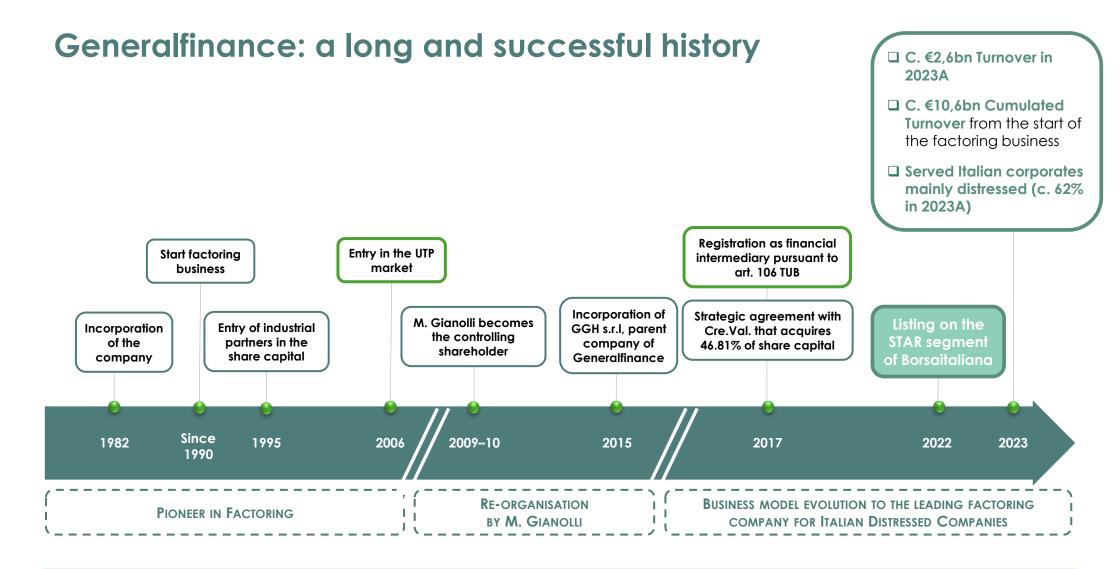
- Generalfinance: Overview
- Factoring Market and Distressed Financing
- Digital, Low Risk Player
- Main 9M24 Results
- Focus on Asset Quality and Digital Factoring
- 9M24 Results: Balance Sheet, P&L, Funding and Capital
- Closing Remarks

#### Annex



**Generalfinance:** Overview



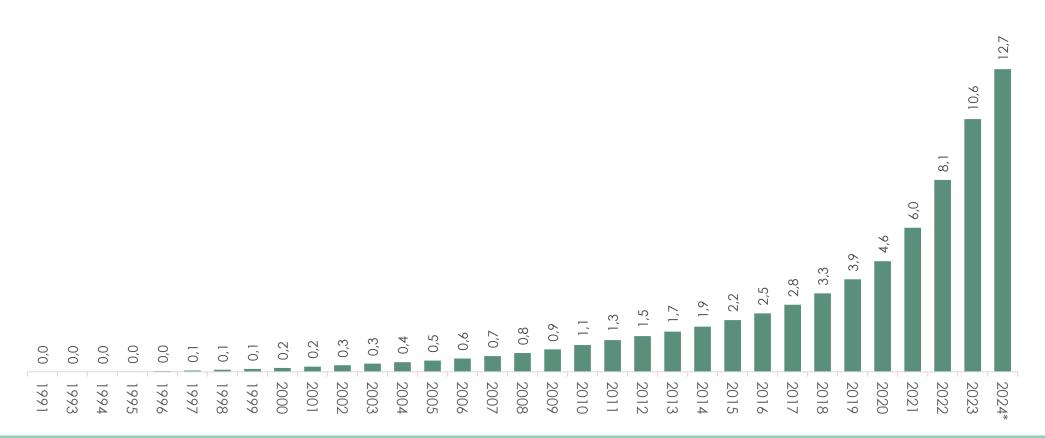


#### Long Standing Experience, Specialisation and Unique Positioning



#### **Company Milestones - Turnover**



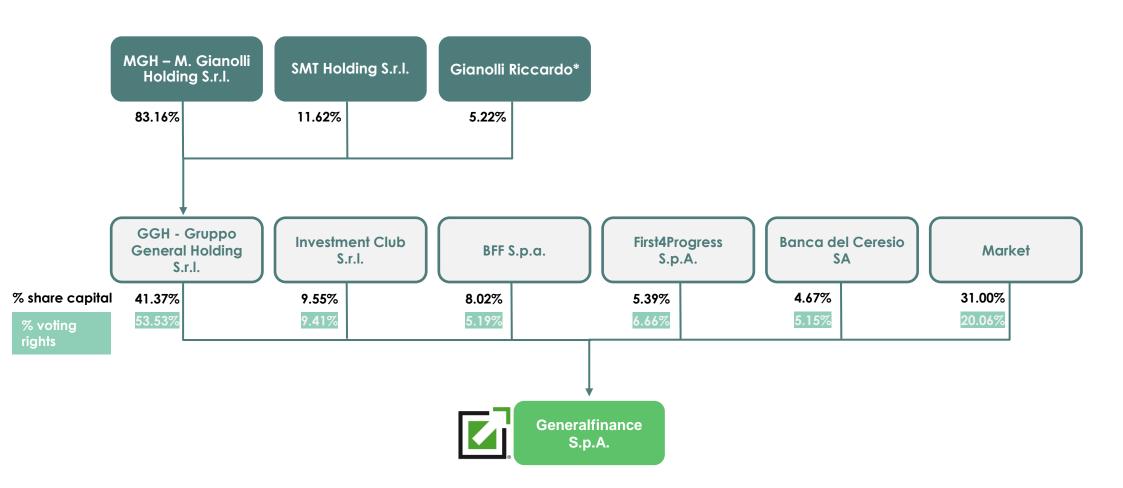


With the **2,1 bn turnover** in **9M2024**, total factored receivables since the start of the factoring operation (1991) amounts to approximately **12,7 bn** 



#### Strong and long term oriented shareholder base

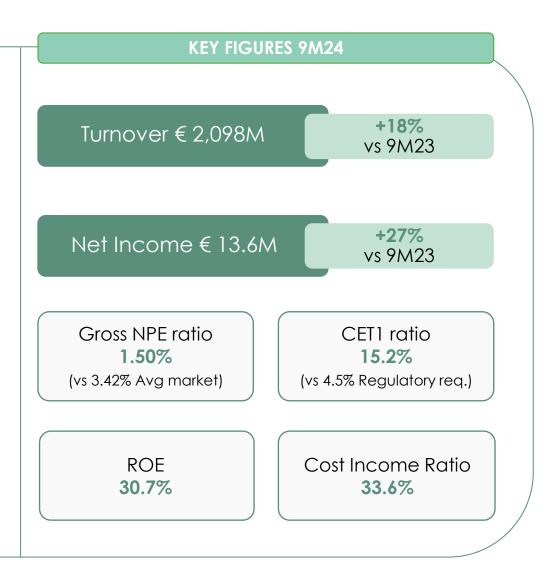
#### Shareholders' structure





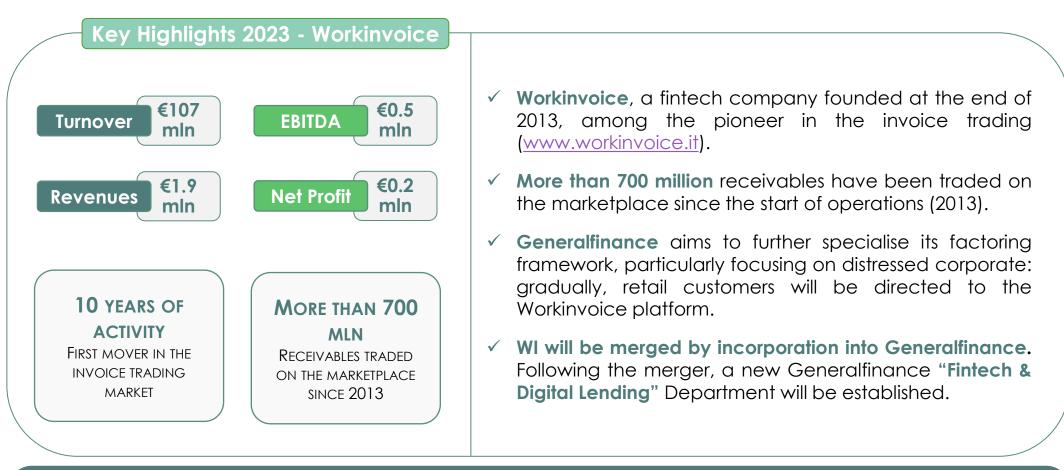
#### **Generalfinance: Overview**

- Leading independent player in the white space of factoring for Distressed Italian SMEs, unserved by traditional banks, with no comparable companies
- Digital platform enables unique efficiency, knowledge of clients (competitive advantage) and better risk management
- Competitive advantage with tailor-made services to customers by using a unique in-house Scoring and Rating system and high sector diversification
- Excellent risk management due to digital platform data management and managerial proven experience
- Strong growth opportunities supported by sound capital and excellent funding structure
- Management with a solid experience in financial services to distressed companies, as well as significant skills in business development





## Workinvoice - Acquisition of 96% of the share capital



Milan, 17 June 2024 - Generalfinance S.p.A., announces that has signed a contract for the acquisition of 96% of the share capital of Workinvoice S.r.I., a leading operator and pioneer in the invoice trading market in Italy.

The Transaction provides for an initial consideration of EUR 6.4 million . Of this amount, EUR 1.8 million will be paid in cash and EUR 4.6 million will be settled in newly issued Generalfinance shares, valued at a unit price of EUR 10,96.

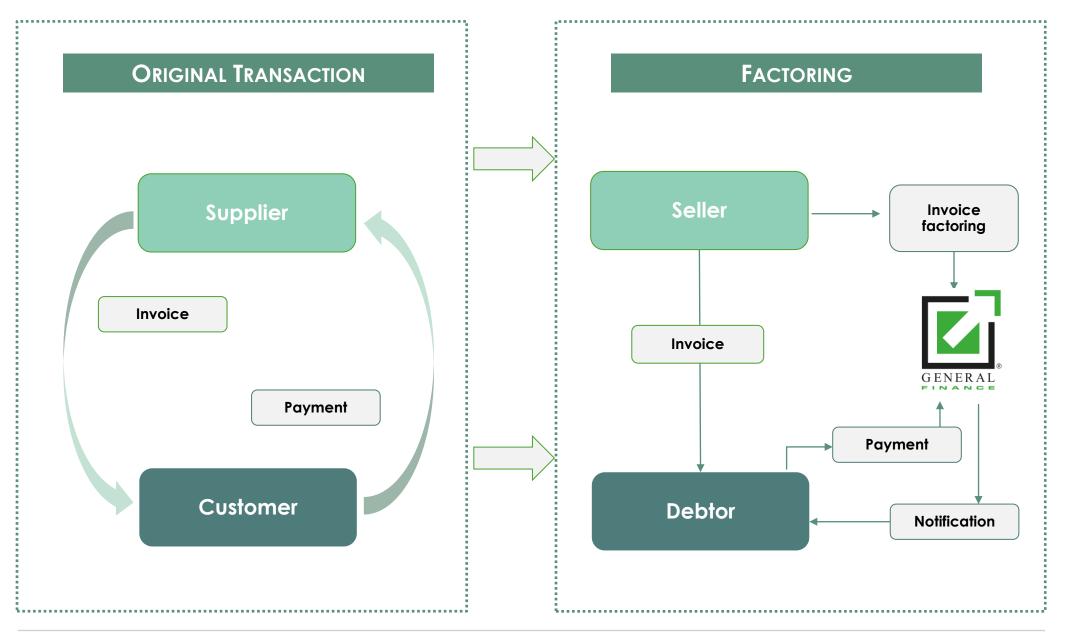
Expected closing by year and with the full integration of WI in Generalfinance.



#### **Factoring Market and Distressed Financing**

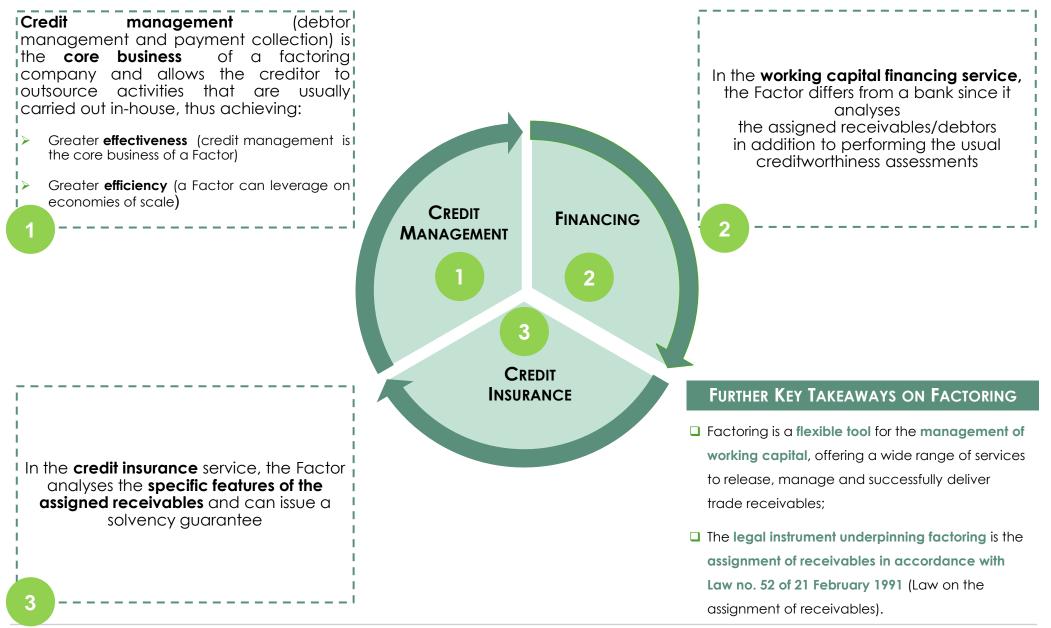


# What is Factoring? (1/2)





# What is Factoring? (2/2)

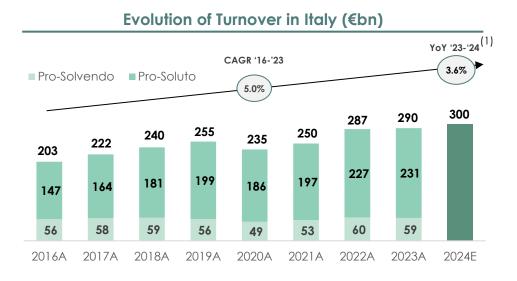




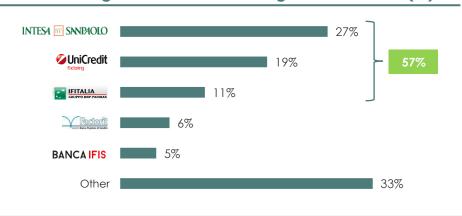
Source: Management

### Leader in the high-growth distressed market segment

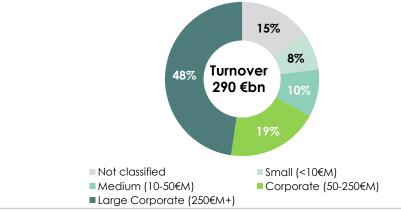
In the overall fast growing factoring market (turnover in Italy is expected to grow from € 290bn in 2023 up to €300bn in 2024) Generalfinance focuses on distressed sellers (UTP, forborne and past due) with a portfolio of performing debtors (in bonis)



Ranking of the Italian factoring market – 2023 (%)



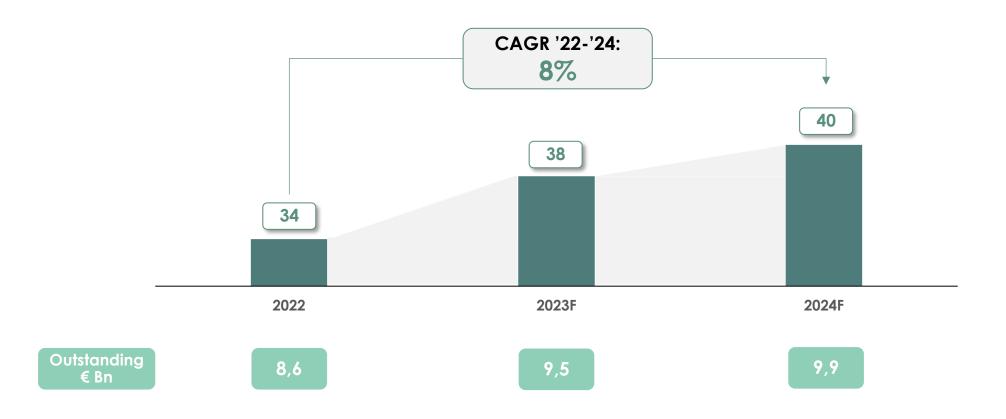




Notes: (1) range of values estimated in the last Assifact report «ForeFact» 24 n.2 Source: Assifact monthly and guarterly statistics

## Addressable market

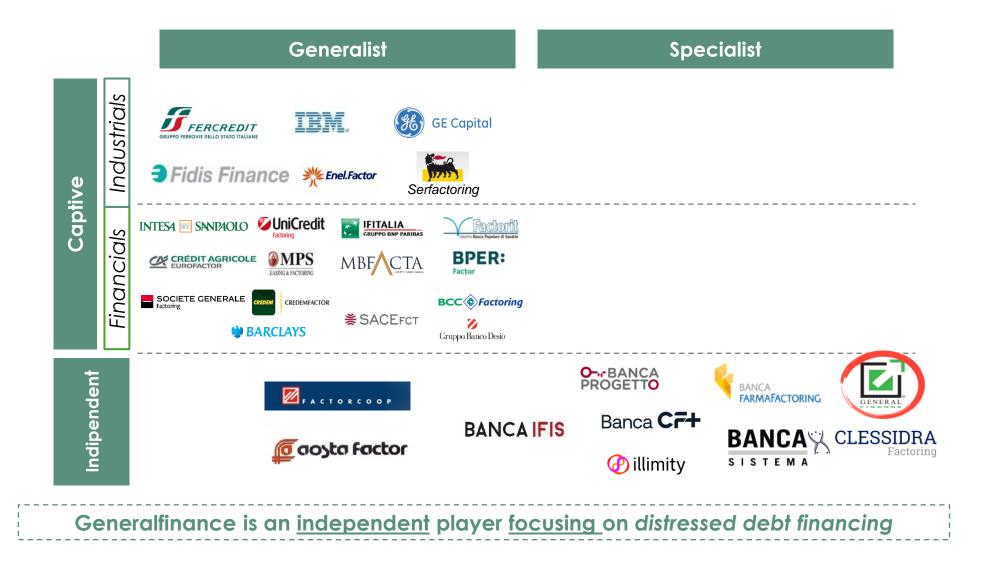
**Potential turnover of factoring to distressed enterprises**<sup>\*</sup> (€Bn, 2022-2024F)</sup>



The worsening financial conditions of Italian companies expected in the next three-year period and the consequent increase in rates of deterioration could in fact drive a growth in the potential turnover of factoring to distressed companies by 8 percent annually, up to a market value of ca. 40 billion € by 2024



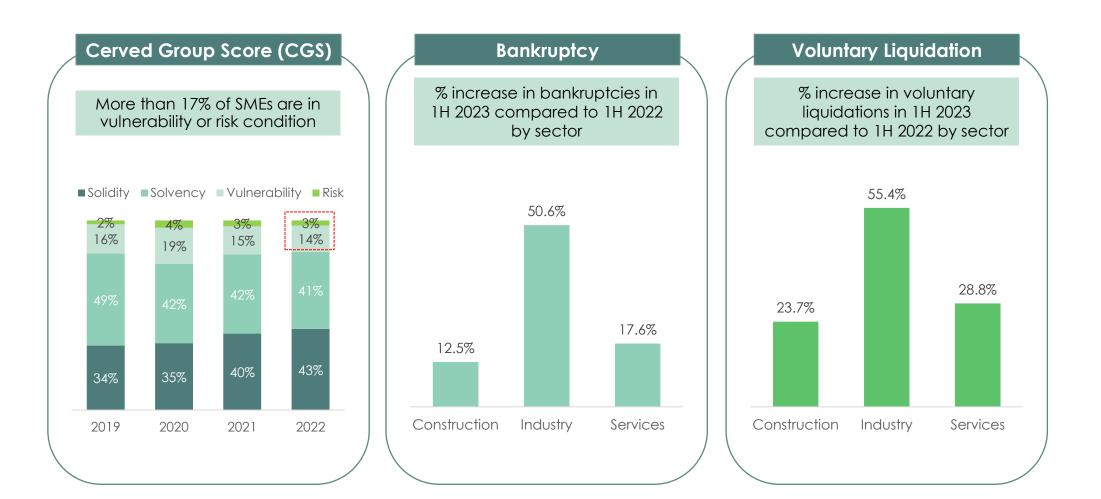
#### **Competitive Positioning**



#### Source: Generalfinance



### Vulnerable companies and new procedures

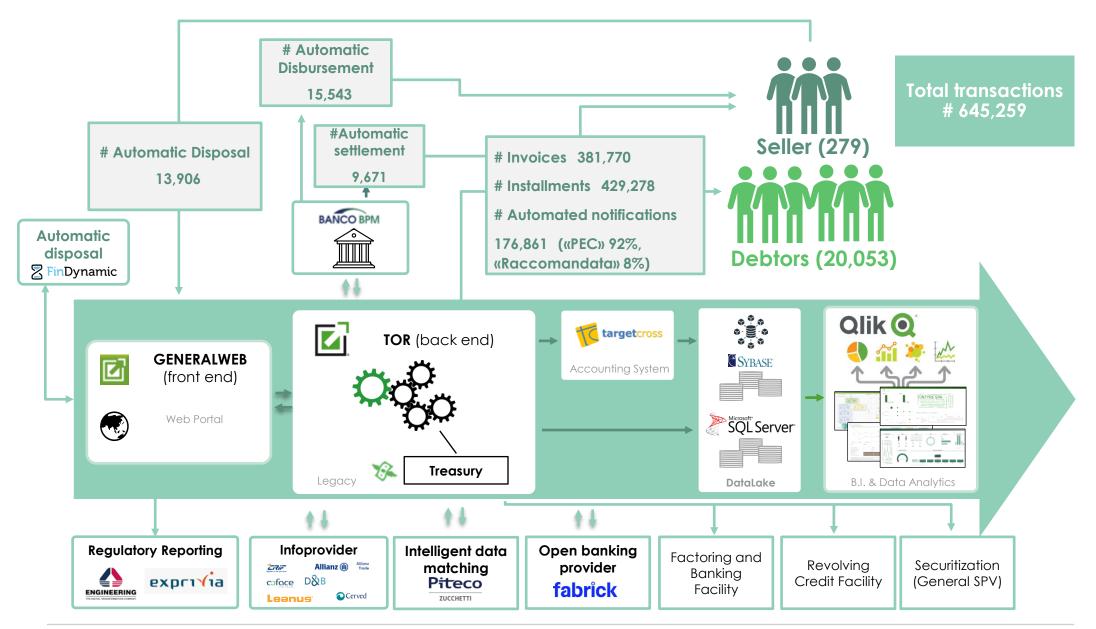




Digital, Low Risk Player



### A strategic asset: the proprietary digital platform

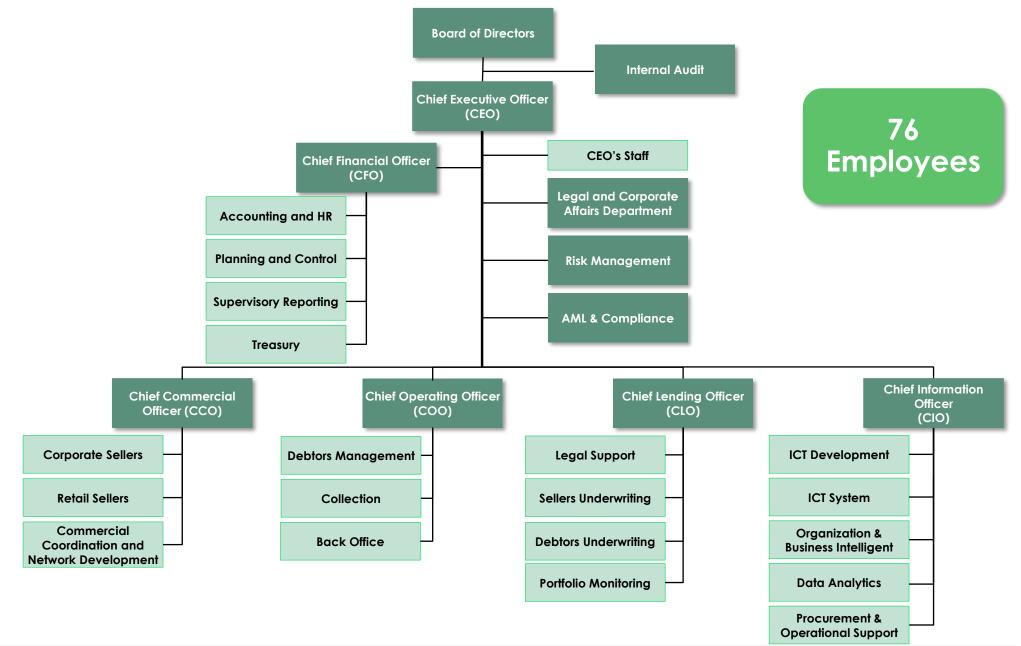




Data LTM, as of September 2024

Total transactions: sum of Automaric Disponsal, Automatic Disbursement, Automatic settlement, Installments and Automated notifications

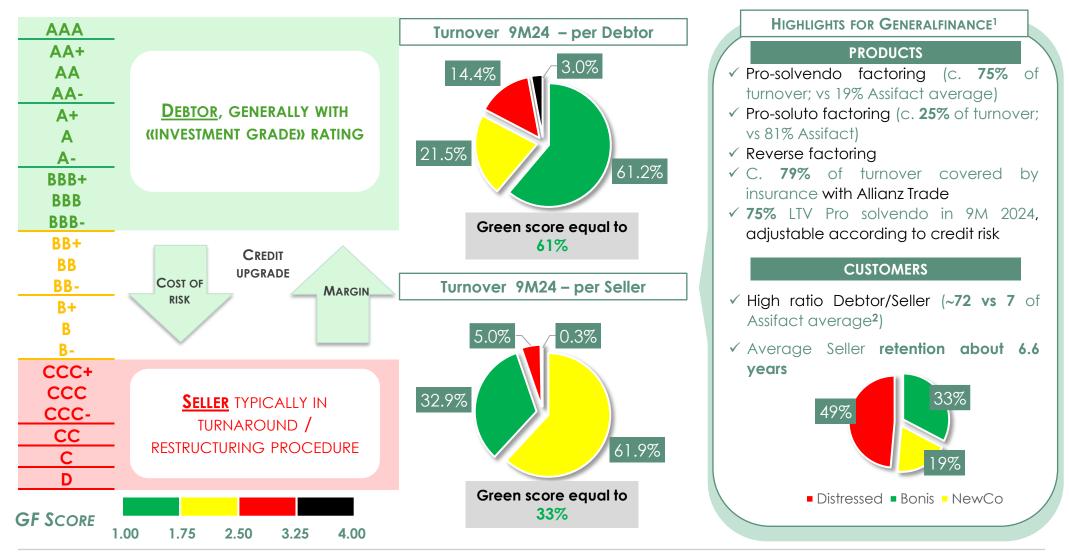
#### An organization oriented to risk control and business





## A unique business model, leveraging the factoring features

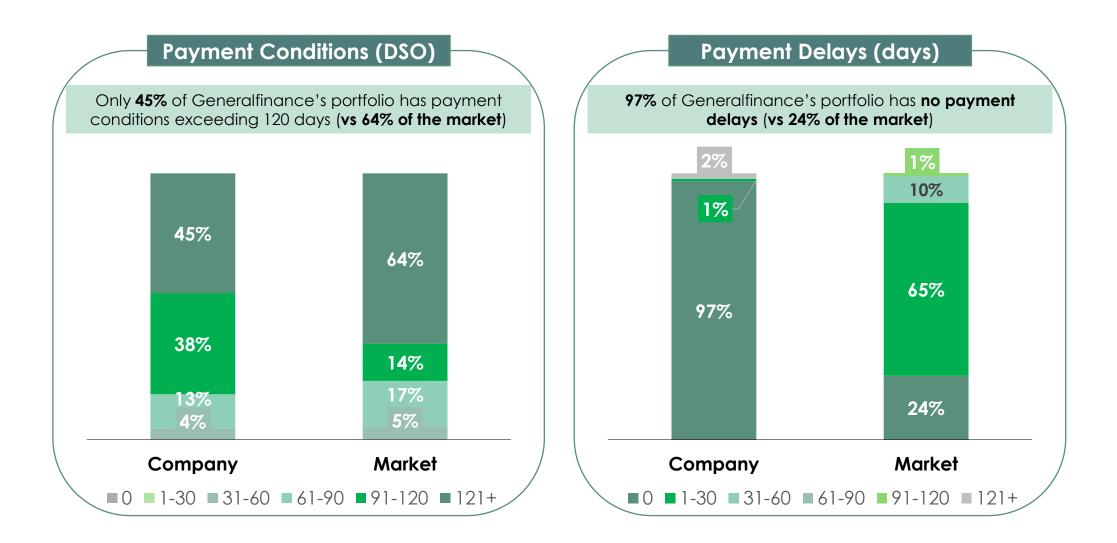
The peculiarity of Generalfinance's business model is the choice of Seller–Debtor, where clients (Sellers) typically have a low credit rating (turnaround situation) while the **Debtors** underlying customer loans refer to a high credit rating (normally investment grade)





Notes: 1) Generalfinance data refers to September 30, 2024 (LTM); Assifact data refers to June 30, 2024; 2) Assifact data net of household debtors; 3) NewCo: New Company after the definition of the turnaround plan

## Collection performance: a strategic delivery to our Customers



Generalfinance boasts a portfolio quality, both in terms of Payment Conditions and Payment Delays, better than the rest of the market



#### **Credit Process Overview**

Phase	1 Client Acquisition qualification	Proposal	4 Negotiation and underwriting	5 Credit decision	Credit management Monitoring	
Activities	<ul> <li>Acquisition of new Clients</li> <li>Collection of Client data to check sales, turnover, customers, suppliers, etc.)</li> <li>Generate Client Report</li> <li>Center Client Report</li> <li>Customer assessmen distressed procedure</li> <li>Debtor assessmen (data colle creditworth check)</li> </ul>	and (review of Summary Report ML and other relevant ceport documents) Definition of a non-binding proposal, to be shared with the Client t ection,	<ul> <li>Forwarding of proposal to Client</li> <li>Discussion of any amendments within the decision-making scope of the Sales Office</li> <li>Sign-off of terms and conditions by the Client</li> </ul>	<ul> <li>Additional data collection on the Assignor</li> <li>Review of Assignor/Assign ee assessment</li> <li>Credit decision on the maximum amount disbursable to Assignor and credit facilities to Debtors</li> <li>Signing of contract</li> </ul>	<ul> <li>Acquisition / assignment of receivables , prepayments and relevant process management</li> <li>Monitoring of receivables</li> <li>Monitoring of credit risk</li> <li>Management outstanding receivables</li> <li>Management outstanding receivables</li> <li>Monitoring of credit risk</li> <li>Management outstanding receivables</li> <li>Monitoring of collections</li> <li>Reporting on information flo between corporate bodies</li> </ul>	
Department	- CCO - CLO	<ul> <li>Credit</li> <li>Committee</li> </ul>	- CCO - CLO	<ul> <li>Credit</li> <li>Committee</li> </ul>	• COO • CLO	



### Value proposition, distinctive features and value chain

#### Value proposition

Generalfinance offers its customers (mostly companies under financial stress) rapid and customized interventions for the financing of the working capital and trade receivables, covering the entire supply chain finance



"Revolving" relationship (LIR<sup>1</sup> at 24 months) in a predominantly "notification" mode and, where applicable, "acceptance" of the debt

#### Distinctive skills

- o Consolidated expertise throughout the entire process
- End-to-end in-house valuation process, tailored to customer specifications
- Strong risk reduction and diversification mechanisms
- In-house-developed proprietary factoring platform to support business specifications
- Fast operational processes and capability to provide
   bridge financing within turnaround processes

3

#### Generalfinance masters all the crossroads of the value chain

- o All operational steps and core activities are carried out internally by Generalfinance's dedicated structures
- Generalfinance does not relies on external consultants to assess the creditworthiness of sellers and debtors but owns all the skills
- The process is reinforced by credit insurance policies provided by Allianz Trade insurance company which, during the risk acquisition phase, performs an independent assessment of the assigned debtors, providing Generalfinance a feedback on the results of their assessment



#### Valuation Framework

			Distressed Client					
Scoring Components	DISTRESSED SELLER SCORING	+	DEBTOR SCORING/ SELLER'S PORTFOLIO	>	OPERATIONS'S FINAL SCORING			
<ul> <li>Industrial market position and client portfolio</li> <li>Recovery plan credibility and sustainability of the repayment plan of the previous debt position</li> <li>Standing and profile of the Seller's legal/financial advisors</li> <li>Feasibility of the financial measures and presence of legal protections</li> <li>Presence of financial support (Equity/Debt) from investors/shareholders</li> </ul>								
Output	<ul> <li>Distressed Seller's quantitative score (green, yellow, red)</li> </ul>	,	<ul> <li>Debtor's score</li> <li>Seller's portfolio score</li> </ul>		<ul> <li>Overall valuation (Seller + Debtor)</li> <li>Grant</li> <li>To be evaluated</li> <li>Reject</li> </ul>			
			Performing Client					
Scoring Components	PERFORMING SELLER SCORING	+	DEBTOR SCORING/ SELLER'S PORTFOLIO		OPERATIONS'S FINAL SCORING			
<ul> <li>Key Factors for Valuation</li> <li>Economic and financial analysis of the Balance Sheet/P&amp;L/Cash Flow Statement</li> <li>Positioning in the sector</li> <li>Sustainability of the debt position (Debt-Service Coverage Ratio)</li> <li>Credibility of the management</li> </ul>								
Output	<ul> <li>Performing Seller's quantitative score</li> </ul>		<ul> <li>Debtor's score</li> <li>Seller's portfolio score</li> </ul>	<ul> <li>Overall valuation (Seller + Debtor)</li> <li>Grant</li> <li>Grant</li> <li>To be evaluated</li> <li>Reject</li> </ul>				



## **Risk reduction in Distressed Factoring**

Given that the majority of Generalfinance's turnover is realized towards distressed Sellers, the Company can benefit from a reduction in risk, because of 3 main factors



#### Lower Credit Risk

- Effects of insolvency proceedings on financial position (ex. credit write-offs)
- o Recovery and relaunch plan
- Possible change in the Governance
- Possible capital injection or new financing
- Predeductibility (i.e., superpriority) of receivables arising from loans disbursed in execution of the plan and loans disbursed prior to the submission of the composition with creditors plan, respectively, if the conditions provided by the regulations are met



#### Lower Operating Risk

- Court approval (arrangement with creditors, restructuring agreement)
- Supervision by the court commissioner (arrangement with creditors)
- Presence of high standing Financial Advisors and Legal Counsels
- Management change



#### Lower Risk of Clawback Action

- Financial assistance for the implementation of the agreement / plan / arrangement with creditors with exemptions from clawback actions
- Authorization for bridge financing (in these cases, the risk of clawback actions is excluded on a de facto basis)
- Factoring law and related protections (clawback actions regarding collections from assigned debtors)



# **Debtor Scoring**

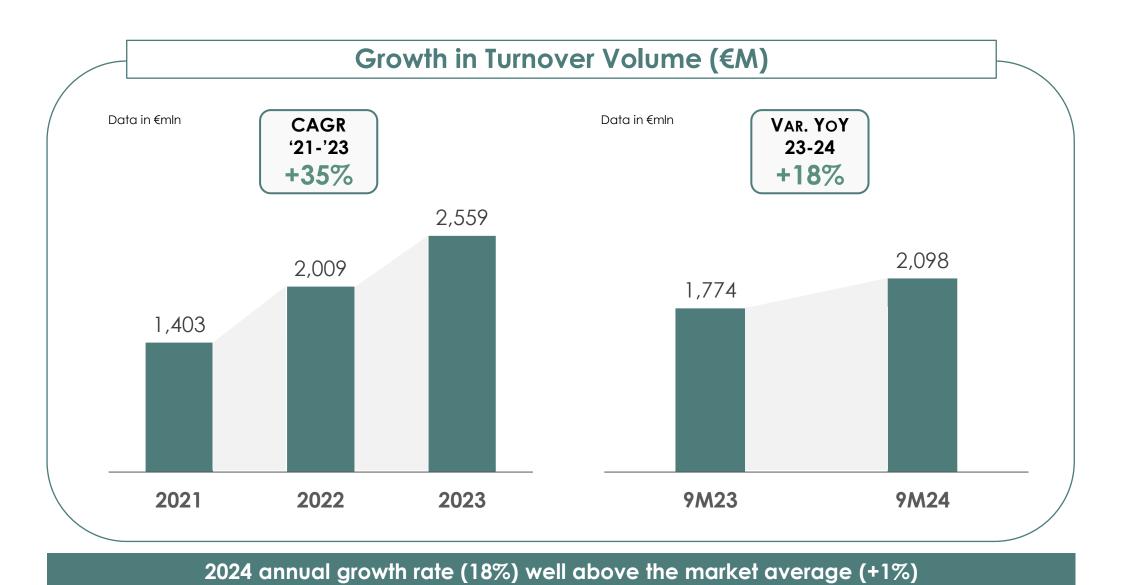
Macro score	Indicator	Assessment details					
1	BRI	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>					
	CGS ©Cerved	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>					
Commercial score	Rating Score <sub>D&amp;B</sub>	<ul> <li>Counterparty summary assessment considering the economic and financial aspects, the history of the company, the shareholders structure, etc.</li> </ul>					
	Delinquency Score D&B	<ul> <li>Probability of late payments over the next 12 months</li> </ul>					
	Failure Score <sub>D&amp;B</sub>	<ul> <li>Company probability of default over the next 12 months</li> </ul>					
2 Payments	Paydex	<ul> <li>Score on the counterparty's payment performance</li> </ul>					
score	Payline Cerved	<ul> <li>Score on the counterparty's payment performance</li> </ul>					
3 Credit	Grade Allianz Trade Allianz (1) Allianz	<ul> <li>Degree of credit insurability</li> </ul>					
insurability score	DRA cofoce	<ul> <li>Degree of credit insurability</li> <li>Coface – in progress</li> </ul>					
<sup>4</sup> Credit insurance	Insurance Allianz (ii)	<ul> <li>Insurance partnership with Allianz Trade to insure up to 100% of the credit cross, starting from amounts above 30k</li> </ul>					



#### Main 9M24 Results

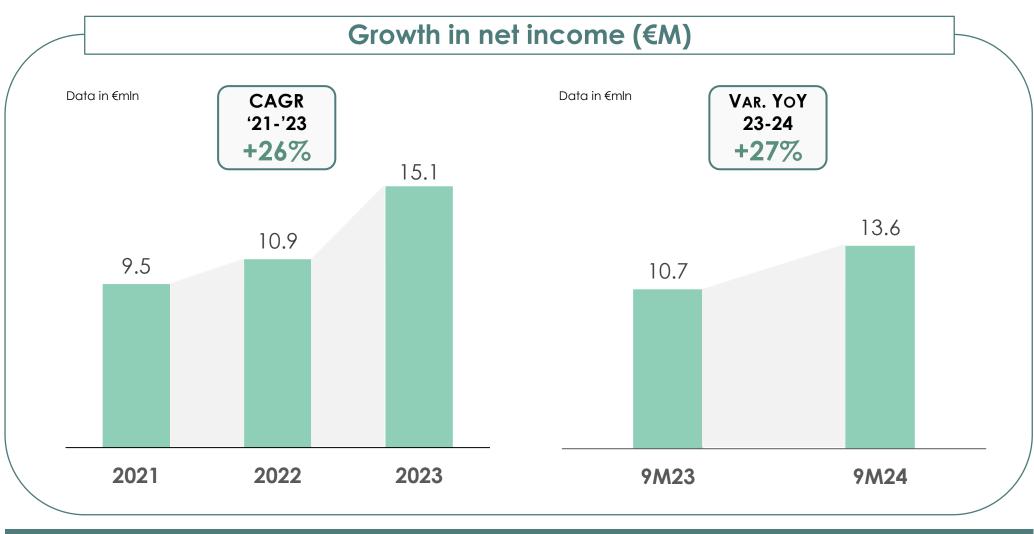


## Turnover witnessing a strong growth story





## Net Income: high profitability from the operations



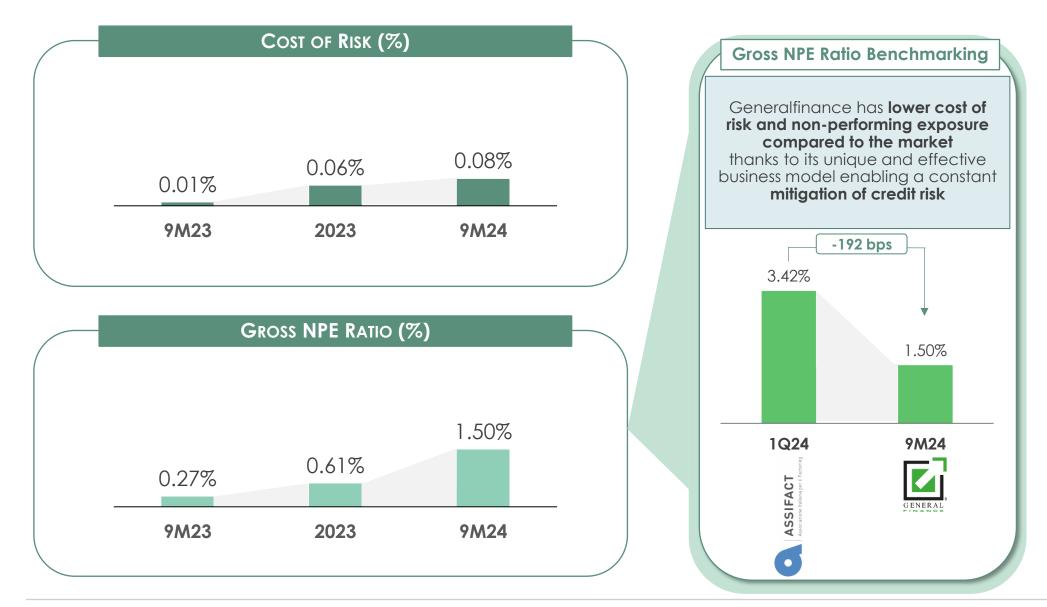
Profitability level very strong, substantially in line with 2024 Budget



### Focus on Asset Quality and Digital Factoring



### A low risk model with a best in class asset quality

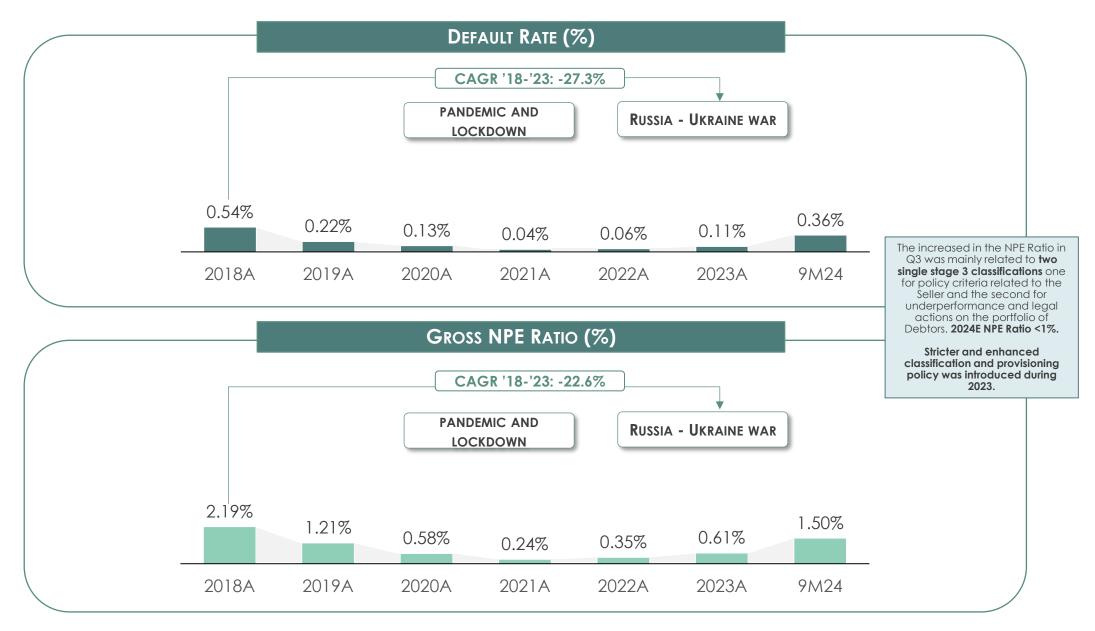




Cost of Risk has been computed as Credit Risk Adjustments / Annual Disbursed Loans;

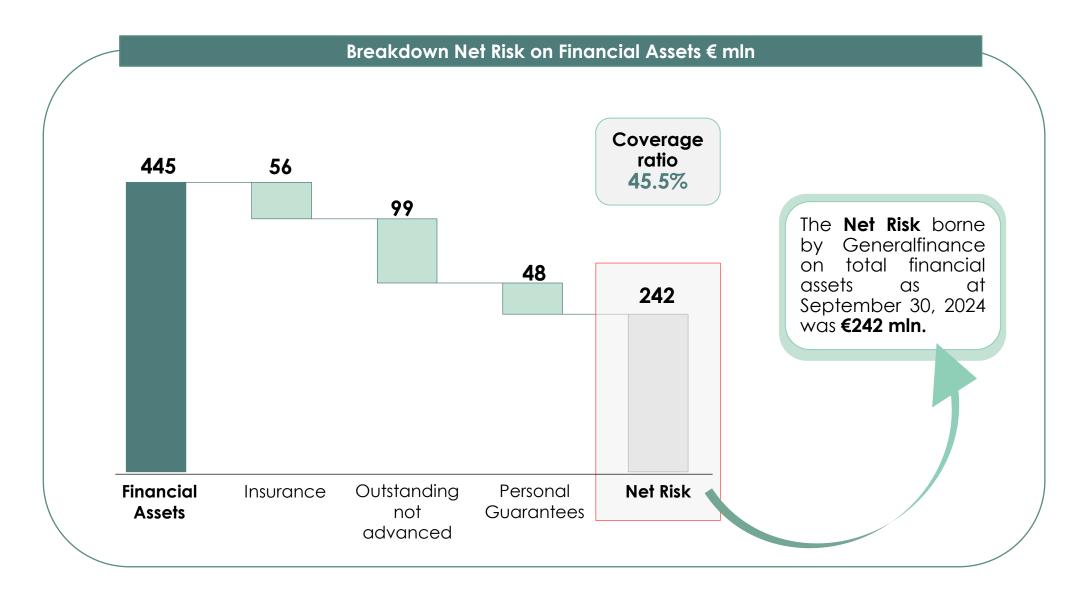
Gross NPE («Non-Performing Exposure») Ratio has been computed as Gross NPE / Gross Loans to Customers

#### Gross NPE Ratio expected to drop in 2H





#### Net Risk on Financial Assets – 9M2024





Insurance: cap qual to 50x annual premiums Personal guarantees: calculated by summing the smaller value between "Guarantee" and "Exposure" for each factoring relationship between Generalfinance and the seller 33 Coverage ratio: Sum of guarantees / Financial Assets

# Company's DSO expressing a very low duration of the portfolio





### 9M 24 Results: Balance Sheet, P&L, Funding and Capital



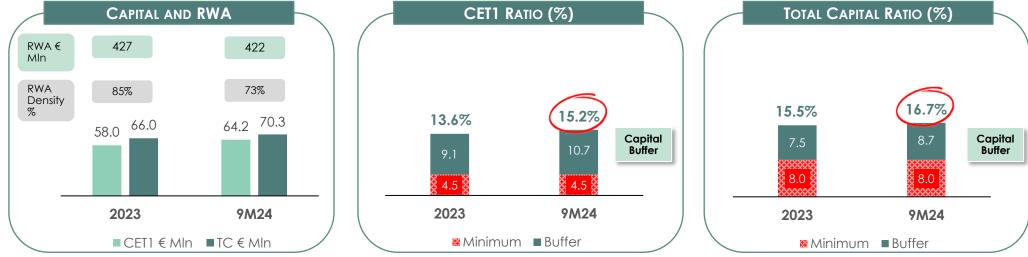
### Main KPIs behind our business

Income Statement (€m)	2021A	2022A	2023A	CAGR '21-'23	9M23	9M24	ΥοΥ%
Interest Margin	6.2	7.3	9.0	20.0%	5.9	8.0	35.5%
Net Commission	17.7 <b>23.9</b>	23.6 <b>30.9</b>	27.2 <b>36.2</b>	24.0% <b>23.0%</b>	19.6 <b>25.5</b>	24.9 <b>32.9</b>	27.3% <b>29.1%</b>
Net Banking Income							
Net value adjustments / write-backs for credit risk	(0.2)	(1.2)	(1.3)	141.2%	(0.1)	(1.3)	810.6%
Operating Costs	(9.8)	(13.2)	(12.9)	15.0%	(9.7)	(11.1)	14.5%
Net Profit	9.5	10.9	15.1	26.2%	10.7	13.6	27.3%
(€m)	2021A	2022A	2023A	CAGR '21-'23	9M23	9M24	ΥοΥ%
Turnover	1,402.9	2,009.4	2,559.3	35.1%	1,773.8	2,097.6	18.3%
Disbursed Amount	1,118.5	1,674.0	2,161.4	39.0%	1,482.1	1,628.0	9.8%
LTV	<b>79.7%</b>	83.3%	84.5%	<b>2.9</b> %	83.6%	77.6%	-7.1%
LTV Pro-solvendo	<b>78.6</b> %	81.6%	<b>79.7</b> %	0.7%	<b>79.6</b> %	75.2%	-5.5%
Net Banking Income / Average Loan (%)	9.6%	8.7%	8.5%	(5.8%)	8.8%	9.7%	9.3%
Interest Margin / Net Banking Income (%)	26.0%	23.5%	24.8%	(2.4%)	23.1%	24.2%	5.0%
Cost Income Ratio	40.9%	42.7%	35.7%	(6.5%)	37.9%	33.6%	(11.3%)
ROE (%)	42.0%	23.7%	29.3%	(16.4%)	27.7%	30.7%	10.9%
	12.070	20.770	27.070	(10:1/0)	27.770	00.770	10.770
Balance Sheet (€m)	2021A	2022A	2023A	CAGR '21-'23	9M23	9M24	YoY%
Cash & Cash Equivalents	33.5	43.7	21.7	(19.6%)	80.3	118.9	48.1%
Financial Assets	321.0	385.4	462.4	20.0%	383.2	445.4	16.2%
Other Assets	10.8	14.7	15.9	21.2%	13.2	17.5	32.4%
Total Assets	365.3	443.8	500.0	17.0%	476.7	581.8	22.0%
Financial Liabilities	314.6	368.4	409.4	14.1%	394.3	445.5	13.0%
Other Liabilities	18.7	18.6	24.2	13.9%	20.4	63.7	212.2%
Total Liabilities	333.3	387.0	433.6	1 <b>4</b> .1%	414.7	509.2	22.8%
Shareholder's Equity	32.0	56.8	66.4	44.2%	62.0	72.6	17.0%



#### A very simple balance sheet with a strong capital position...



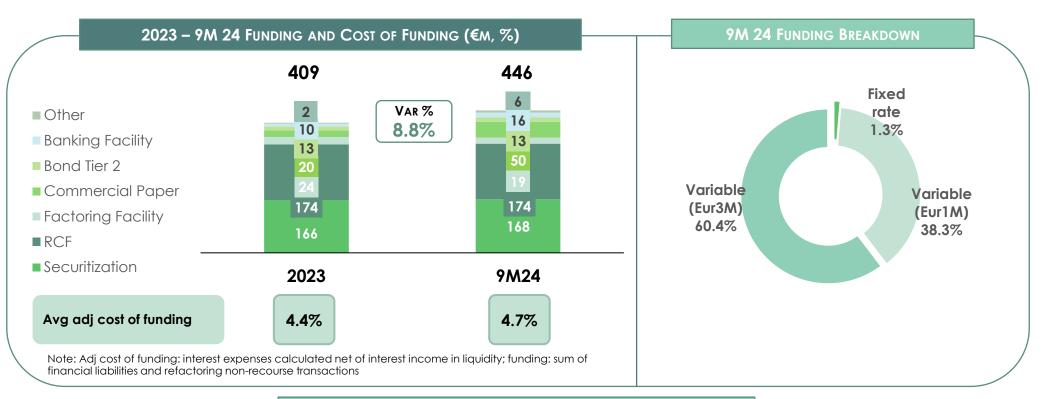




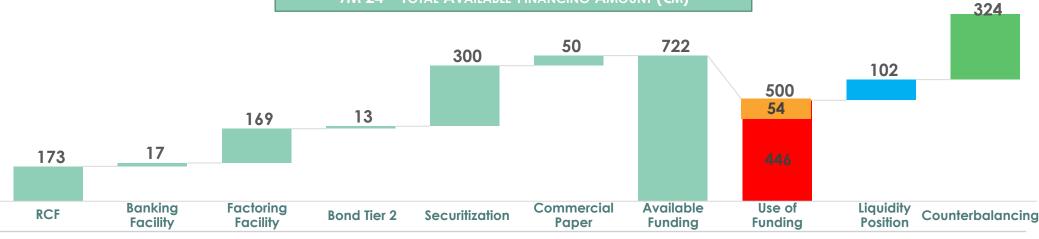
#### RWA Density: RWA / Total Asset

Note: CET1 Ratio and Total Capital Ratio calculated taking into account net profit of the 9M24, net of total dividends to be distributed (payout 50% of net profit)

## ...coupled with a robust funding and liquidity position







Note: Commercial Papers included in «Fixed Rate»

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Liquidity Position: excluding pledge accounts amounting to 16.6 €mln

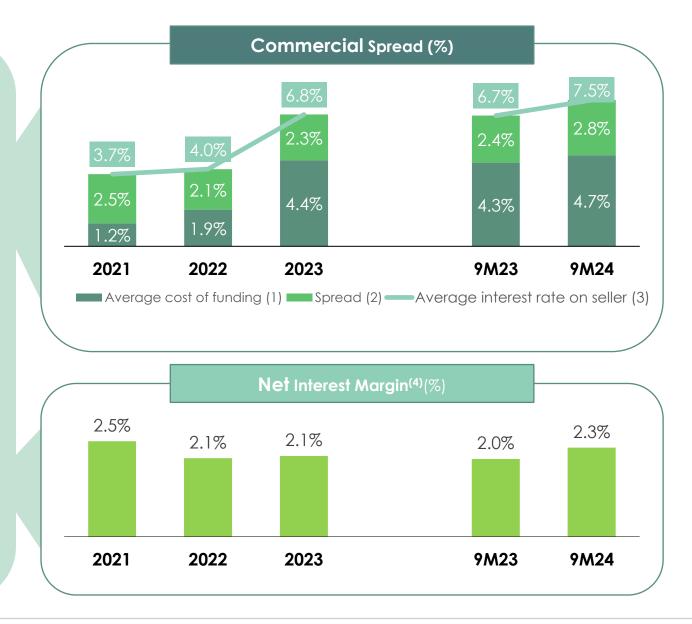
Use of Funding: sum of financial liabilities (red) and refactoring non-recourse transactions (orange)

Securitization: included only for an amount equal to the credit lines approved by banks

### Net interest Income fully «hedged» against interest rates volatility



- Almost all funding available at variable rates (Euribor 1M, 3M and 6M)
- All the factoring contracts at variable rates (based on Euribor 3M)



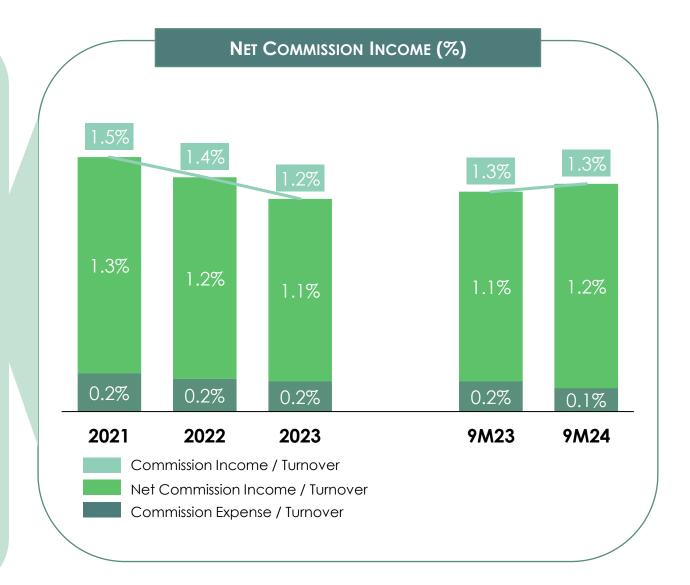


Notes: (1) Calculated as interest expense / average financial liabilities (current and previous year); (2) Spread: average interest rate on seller – average cost of funding (3) (Interest income + delayed payment Interest + other interest)/ average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Net Interest income / average loans (current and previous year); (4) Calculated as Ne

## Net commission income, the primary source of profitability

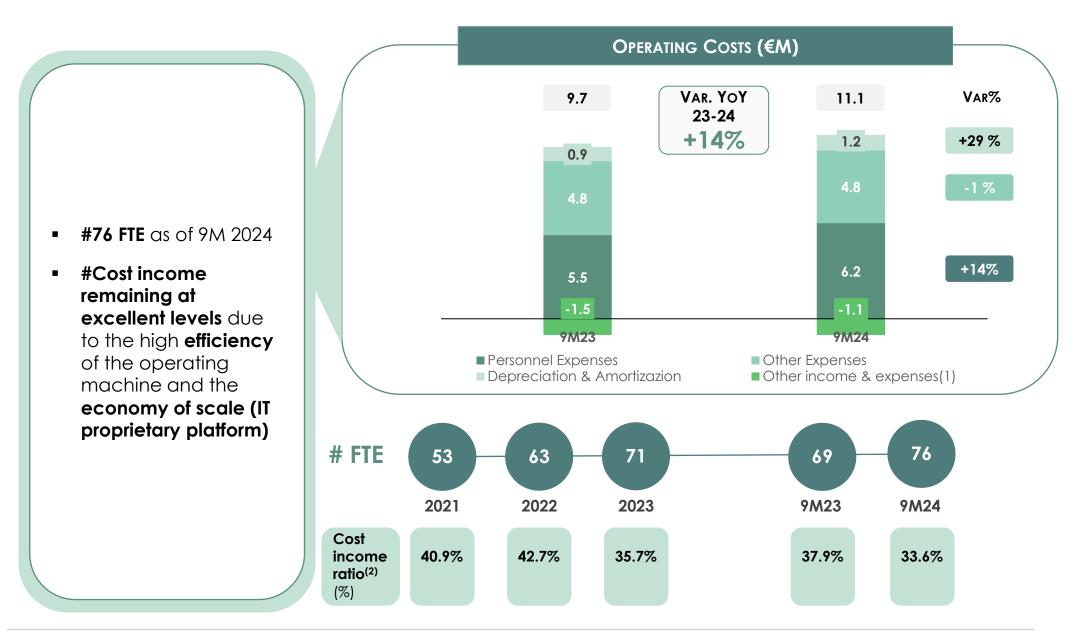
 Net Commission Income
 ~76% of the Net Banking Income

- Commission Income/Turnover improving YoY, even with the different mix of the portfolio (Corporate Sellers vs Retail Sellers) and a shorter DSO vis-àvis the past years
- Stable commission expense rate thank to optimization of insurance costs and banking fees





## Cost / Income reflecting the efficiency of the operating machine



Note: (1) other net revenues and risk charges; (2) Operating Costs / Net Banking Income Operating costs 2022 Adjusted (net of IPO costs): 11.6 €mIn

Cost income ratio 2022 Adjusted (net of IPO costs): 27.79

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# **Closing Remarks**



#### **Closing Remarks**

#### 2024 first 9 months of the year confirm a growing trend, in line with full year budget:

- Profitability level showing significant growth: net profit up +27%
- Very good asset quality confirmed
- Further reduction of the cost income ratio, expected to drop further thanks to the very good operating leverage
- An updated organization oriented to risk control and business development
- Macroeconomic evolution and more difficult environment for SME lending support our strategy

#### New steps ahead to further support our numbers:

- New sellers pipeline set to push a stronger growth ahead
- Robust and diversified funding structure to support future growth
- Strong Capital ratios (TCR > 15%) allowing a sound capital buffer for growth even exceeding strategic plan horizon
- Expanding Generalfinance abroad: establishment of Spanish branch expected by year end, subject to Bol approval
- Net Income 2024 guidance confirmed: >20M





#### **Income Statement**

Income Statement (€m)	9M23	9M24	ΥοΥ%
Interest income and similar income	20.5	28.1	37%
Interest expense and similar charges	(14.6)	(20.1)	37%
INTEREST MARGIN	5.9	8.0	35%
Fee and commission income	22.7	27.9	23%
Fee and commission expense	(3.1)	(2.9)	-8%
NET FEE AND COMMISSION INCOME	19.6	25.0	27%
Dividends and similar income	0.0	0.0	-
Net profi (loss) from trading	0.0	(0.1)	-108%
Net results of other financial a/l measured at fv	0.0	(0.1)	-
NET INTEREST AND OTHER BANKING INCOME	25.5	32.9	<b>29</b> %
Net value adjustments / write-backs for credit risk	(0.2)	(1.3)	811%
a) Financial assets measured at amortised cost	(0.2)	(1.3)	811%
NET PROFIT (LOSS) FROM FINANCIAL MANAGEMENT	25.3	31.6	25%
Administrative expenses	(10.3)	(11.0)	7%
a) Personnel expenses	(5.5)	(6.2)	14%
b) Other administrative expenses	(4.8)	(4.8)	-1%
Net provision for risks and charges	(0.0)	0.2	-1409%
b) Other net provisions	(0.0)	0.2	-1409%
Net value adjustments / write-backs on pppe	(0.5)	(0.7)	16%
Net value adjustments / write-backs on int. Ass.	(0.4)	(0.5)	54%
Other operating income and expenses	1.5	0.9	-42%
OPERATING COSTS	(9.7)	(11.1)	14%
Gains (Losses) from equity investments	0.0	(0.0)	-
PRE-TAX PROFIT (LOSS) FROM CURRENT OPERATIONS	15.7	20.5	31%
Income tax for the year on current operations	(5.0)	(6.9)	39%
PROFIT (LOSS) FOR THE YEAR	10.7	13.6	27%

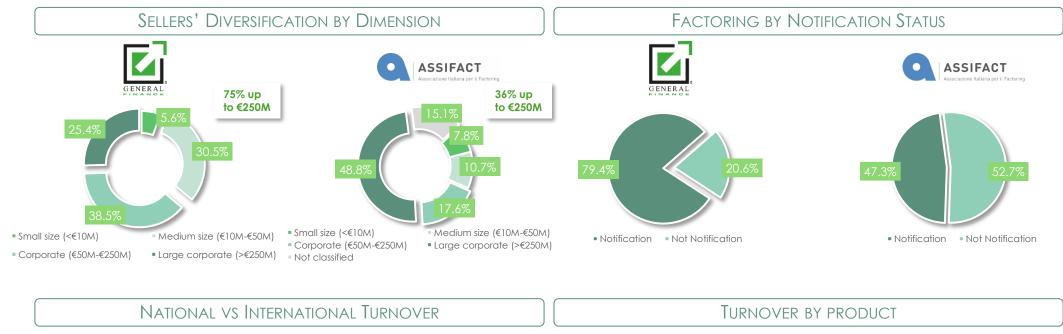


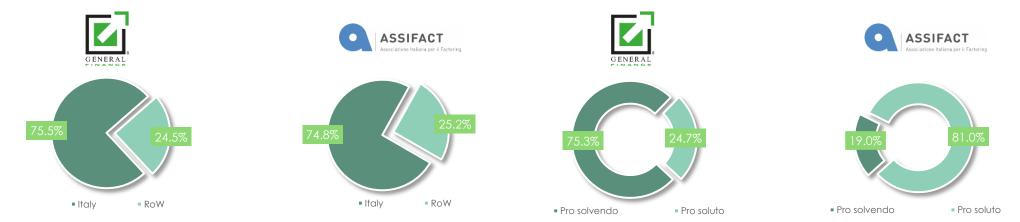
#### **Balance Sheet**

Balance Sheet (€m)	2023A	9M24	Var% YTD
Cash and cash equivalents	21.6	118.9	449.4%
Financial assets measured at fair value through p/l	0.0	0.0	0.0%
Financial assets measured at amortised cost	462.4	445.4	(3.7%)
Equity investments	0.0	0.0	120.0%
Property, Plan and Equipment (PPE)	5.0	6.2	24.4%
Intangible assets	2.6	3.1	18.1%
Tax assets	5.7	3.5	(38.4%)
a) current	5.1	2.9	(42.7%)
b) deferred	0.6	0.6	1.6%
Other assets	2.7	4.7	73.0%
TOTAL ASSETS	500.0	581.8	<b>16.4</b> %
Financial liabilities measured at amortised cost	409.4	445.5	8.8%
a) payables	376.8	383.2	1.7%
b) outstanding securities	32.6	62.3	90.9%
Tax liabilities	7.1	7.0	(1.7%)
Other liabilities	14.0	53.6	281.9%
Severance pay	1.5	1.5	1.9%
Provision for risk and charges	1.6	1.7	8.8%
Share capital	4.2	4.2	0.0%
Share premium reserve	25.4	25.4	0.0%
Reserves	21.6	29.2	35.2%
V aluation reserves	0.1	0.1	6.9%
Profit (loss) for the year	15.1	13.6	(9.9%)
TOTAL LIABILITIES AND SHAREHOLDERS'S EQUITY	500.0	581.8	<b>16.4</b> %



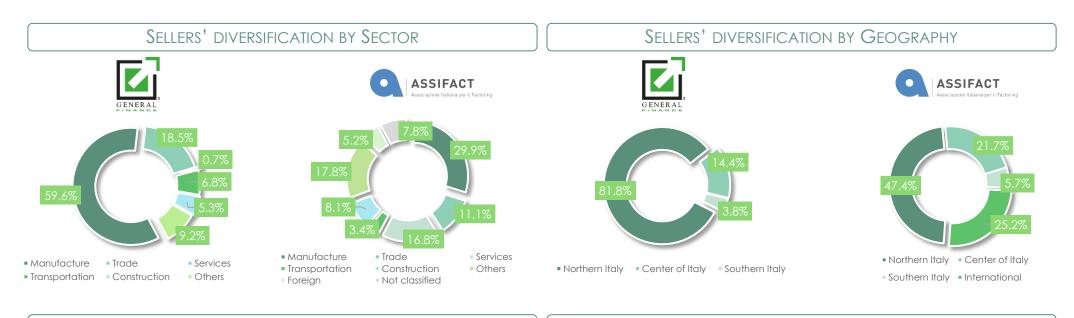
#### Turnover breakdown vs system average 1/2





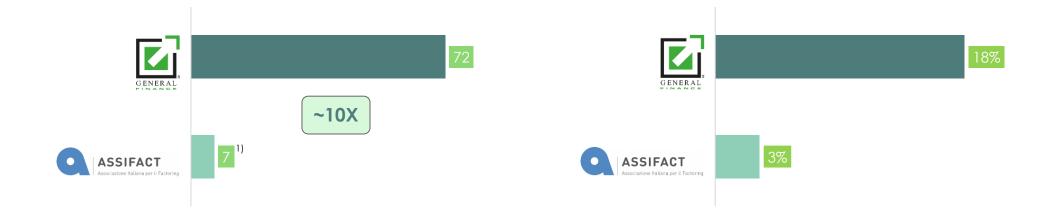


#### Turnover breakdown vs system average 2/2



HIGHER NUMBER OF DEBTORS PER SELLER

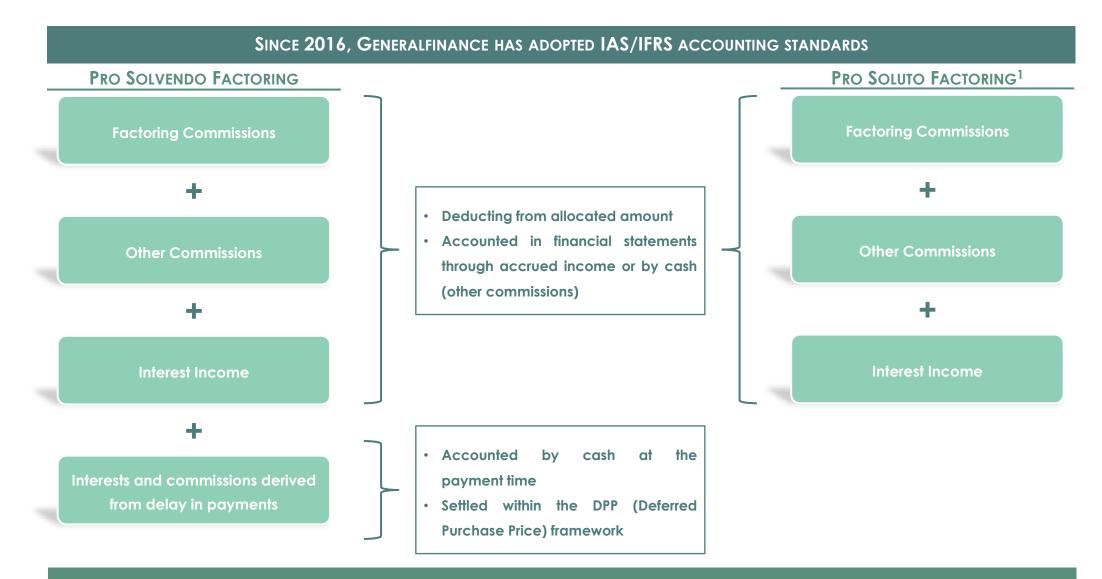
#### TURNOVER - % CHANGE FROM PREVIOUS YEAR





Generalfinance's Turnover data refers to September 30, 2024 Assifact's Turnover data refers to June 30, 2024 1) Household debtors have not been included

## Top line components



SIMPLE AND TRANSPARENT P&L PAIRED WITH ALMOST NO VOLATILITY OF FAIR VALUE / CREDIT ADJUSTMENT



#### **Revenues' generation – example**

PRO SOLVENDO TRANSACTION		Formula	P&L Accounting
Invoice's nominal value	100,000.00	a	
Advance rate	80.00%	b	
Gross disbursed amount	80,000.00	c = a x b	
Maturity of disbursed amount (days)	69	e	
Contractual interest rate (floating)	7.50%	f	
Interest revenues	1,167.12	g = ( c x f x (e+2) ) / 365	Prepayment
DSO	70	h	
Monthly commission rate	0.40%	i	
Commission revenues	933.33	l = a x i x (h/30)	Prepayment
Total revenues	2,100.46	m = g + l	Prepayment
Net disbursed amount	77,899.54	n = c - m	
Delay in payment (days)	8	0	
Delay in payment interest rate	7.00%	p	
Delay in payment commission rate	0.50%	P q	
Delay in payment interest revenues	122.74	r = (cxpxo) / 365	Cash basis
Delay in payment commission revenues	133.33	$s = a \times q \times (o/30)$	Cash basis
	100.00		
Delay in payment total revenues	256.07	t = r + s	Cash basis
Non-advance amount	20,000.00	u = a - c	
Net settlement	19,743.93	$\mathbf{v} = \mathbf{u} - \mathbf{t}$	



### Benefits of pro-solvendo lending contract

The offsetting mechanism is a specific technicality of the Factoring Agreement, which is elaborated consistently with the Assifact standard

#### ARTICLE 28 OF GENERALFINANCE FACTORING AGREEMENT

"The Factor will be entitled to retain sums and set off the debts (of every kind) due by the Factor to the Seller against the Receivables (of every kind) due from the Seller to the Factor, including the Receivables due from the Seller to third parties and assigned to/guaranteed by the Factor.

Should the Seller default on any of its payment obligations, the Factor will be able to treat its Receivables as liquid and payable, even if not already fallen due. Offsets by the Seller require the prior written consent of the Factor".

A PRACTICAL EXAMPLE:

Selle	r A

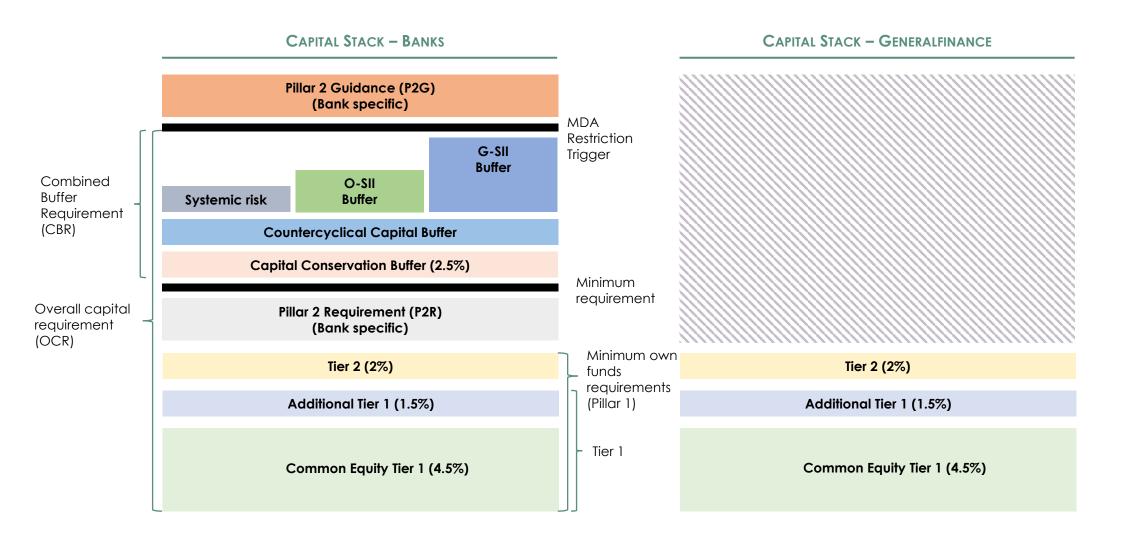
ID Borrower	Nominal Value (A)	LTV (B)	Disbursement (C) = (A x B)	Unpaid	Amount Collected (D)	Amounts not advanced to be settled (D - C)
1	100.000,00	80%	80.000,00	Yes	-	_
2	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
3	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
4	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
5	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
6	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
7	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
8	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
9	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
10	100.000,00	80%	80.000,00	No	100.000,00	20.000,00
	1.000.000,00		800.000,00		900.000,00	180.000,00
			Debts of the Factor			180.000,00
			Unpaid debts			
	r	compensated			80.000,00	
			Netting to be liquidated			100.000,00



In FY 2021, Generalfinance paid an average advance equal to 80% of Turnover. With regard to the prosolvendo factoring, Generalfinance is entitled to set off amounts owed by the Sellers to it against amounts owed by Generalfinance to the Sellers based on specific clauses included in the factorina agreement. The Company has a hiah

Debtor/Seller ratio equal to 58, growing steadily over the last 3 financial years, against an average of the Italian factoring market calculated excluding private assigned Debtors - equal to 10<sup>1</sup>, which expands the possibilities of offsetting between receivables and debit items against the Sellers as part of pro-solvendo transactions.

## Capital Stack – A capital light lending business







#### **Generalfinance - contacts**



#### www.generalfinance.it



#### https://www.linkedin.com/company/general-finance/



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